



## Director of Public Health

Meeting of:	Date	Agenda item	Ward(s)
Health and Care Scrutiny Committee	6 <sup>th</sup> March 2017		All

Delete as appropriate	Exempt	Non-exempt
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## **SUBJECT: Transformation of Islington adult substance misuse services**

### **1. Synopsis**

- 1.1 This paper and the accompanying presentation set out Public Health's plans to transform the substance misuse treatment system.
- 1.2 Services have historically been commissioned via a range of different funding streams and as a result different parts of the drug and alcohol treatment service pathway have been designed and commissioned separately. Consequently different service types are provided through the same providers and some areas of provision are provided by several providers. Pathways and referral routes into services can be complex and confusing and service users face multiple assessments, hand overs and case working arrangements.
- 1.3 Due to the current financial challenges facing local authorities there is a need to ensure that services are operating as effectively and efficiently as possible. The service redesign and re-procurement will support Islington in achieving this.

### **2. Recommendations**

- 2.1 To note the planned transformation and re-procurement of adult substance misuse services.

### **3. Background**

- 3.1 There has been a major programme of substance misuse service transformation and redesign underway since 2014. Savings of £2.3 million have been delivered since 2014/15 through the re-procurement of the complex needs service and the residential rehabilitation framework, as well as through direct negotiations with current providers, to support service redesign.

As part of the substance misuse transformation programme, and as part of Islington Council's medium term financial strategy, public health commissioners are committed to finding a further £1.3 million of savings. Rather than continuing to seek savings from individual providers and services, which would create challenges in maintaining quality of care, the next stage of transformation will be best achieved by

remodelling the treatment system as a whole and achieving radically different and innovative ways of delivering services.

Treatment services, in scope of this major service redesign, are currently delivered through 9 contracts. The procurement strategy proposes bringing these services together under one contract, in order to create a more integrated, seamless treatment pathway, ensuring consistent care and providing the right kind of expert support at the right time across the pathway. It also proposes re-investing £200,000 into young people's drug and alcohol services to strengthen the service by: increasing its capacity to support the needs of families affected by substance misuse; improving the transition of young people to adult services; and increasing the focus on prevention amongst young people in the community.

The proposed annual contract value for the new integrated adult substance misuse treatment service is £4,900,000. This annual contract value, alongside the investment of £200,000 in young people's services, will deliver an overall saving of £1,311,500.

Islington's priorities for the drug and alcohol treatment system are to continue to improve recovery outcomes, increase uptake of the most appropriate treatment for those who need it and ensure the treatment pathway meets the changing needs of the population of drug and alcohol users with support that is flexible and coproduced and evaluated by service users. This includes:

- Supporting clients with different patterns of drug and alcohol use (e.g. increasing use of novel psychoactive substances along with problematic use of alcohol and other poly-drug use)
- Increasing uptake of, and engagement in, treatment for residents (increasing numbers entering drug and alcohol treatment services).
- Supporting families affected by drug and / or alcohol use to ensure that children are able to develop and flourish, with the aim of breaking familial patterns of substance use
- Better identification and support for victims and perpetrators of domestic abuse
- Ensuring an equitable focus on supporting users of alcohol
- Supporting the treatment system to better promote recovery across all user groups
- Supporting non substance misuse providers across the borough to identify emerging substance use needs and intervene earlier
- Ensuring those accessing treatment services receive support that promotes and sustains their treatment, builds resilience and helps people recover and rebuild families eg. housing, employment, positive social networks
- Developing more flexible and personalised services, with a greater emphasis on community based programmes
- Intervening early to support young people and thereby prevent their drug and alcohol use escalating, with effective prevention measures to build resilience among young people and to promote drug-free environments.

## **4. Implications**

### **4.1 Legal implications**

Legal implications have been described in the procurement strategy.

### **4.2 Environmental implications**

Environmental implications have been described in the procurement strategy.

### **4.3 Resident Impact Assessment**

A resident impact assessment has been completed.

## **5. Conclusion and reason for recommendations**

- 5.1 There has been a substantial programme of engagement with stakeholders throughout the borough to gather views on what works well in current services and where improvements are needed. We have sought views from service users but also from young people and the general public.

5.2 Stakeholders have responded favourably to being given the opportunity to be involved in the future development of services.

5.3 We are in a strong position to progress to the next stage of procurement.

## Appendices

**Background papers:** Presentation:

**Final report clearance:**

**Signed by:**



Director of Public Health

Date

**Received by:**

Head of Democratic Services

Date

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